





Anniversary magazine

Special edition



More than you expect.

Innovative Zukunftsthemen im Blick

Wir arbeiten schon heute an den Herausforderungen von morgen und halten innovative Lösungen bereit.

Würth Elektronik ist führender Lei- Durch dieses Verfahren ist es möggen, Forschung & Entwicklung. lungen zu sein.

Drahtbonden die Vorteile überzeugen!

Ist der Platz für einen Chip auf Ihrer Würth Elektronik GmbH & Co. KG Leiterplatte begrenzt? Dann haben Bereich Drahtbonden wir die Lösung für Sie: Drahtbonden Bert.Heinz@we-online.com - eine hervorragende Verbindung + 49 160 972 11 825 von Chip und Leiterplattensubstrat. www.we-online.com/pcb

terplattenhersteller in Europa und lich, Integrated Circuits platzsparend steht mit seinen rund 1.000 Mit- auf Substrate aufzubringen. Dabei arbeitern für eine starke Innova- können wir Erfahrungen mit allen tionskultur. Wir legen den Fokus auf gängigen Oberflächen vorzeigen. die Förderung technischer Neuerun- In Kombination mit unseren Leiterplatten erhalten Sie alles aus einer Denn unser Ziel ist es, erster An- Hand: Entwicklung, Bestückung, sprechpartner für Elektronikentwick- Drahtbonden, Verguss, manuelle Bauteilemontage, Qualitätskontrolle. Wir freuen uns auf Sie!

Kontakt / Info





Jörn Lützen, CEO

"We focus on the needs of our customers. We don't insist on our existing solutions, but use the full range of technical possibilities."

DEAR CUSTOMERS, PARTNERS AND EMPLOYEES

30 years have passed since Innovative Sensor Technology IST AG developed its first nickel temperature sensor. What started as a team of four today counts a workforce of over 450 employees worldwide.

IST AG can look back on a steady and successful growth since its foundation. We owe this above all to the trust of our customers and the willingness of our employees to constantly try out new things and keep their finger on the pulse of time. In Endress+Hauser, we also have a parent company that trusts us and supports us in breaking new ground.

This is reflected, among other things, in our product portfolio, which has been expanded to include physical, chemical and biological sensors in the areas of temperature, flow, humidity, conductivity and bio. With the microfluidic pumps produced by our subsidiary Jobst Technologies and the nucleic acid extraction kits manufactured by IST Innuscreen in Berlin, we can now also offer products for medical and biotechnology.

At our sites in Ebnat-Kappel, Switzerland, and Roznov, Czech Republic, we not only produce close to 100 million sensors per year, but also develop more than 200 new products for customer-specific needs.

Due to the Corona situation, we were not able to celebrate this milestone with our customers. But we are pleased to offer you a slightly different insight into the IST world with the publication of this anniversary magazine. Look back with us, get to know us better and look into the future with us. The QR code will take you to the online version of this brochure with animated content.

Thank you for your trust in our team and our products!

Jörn Lützen and the entire IST team



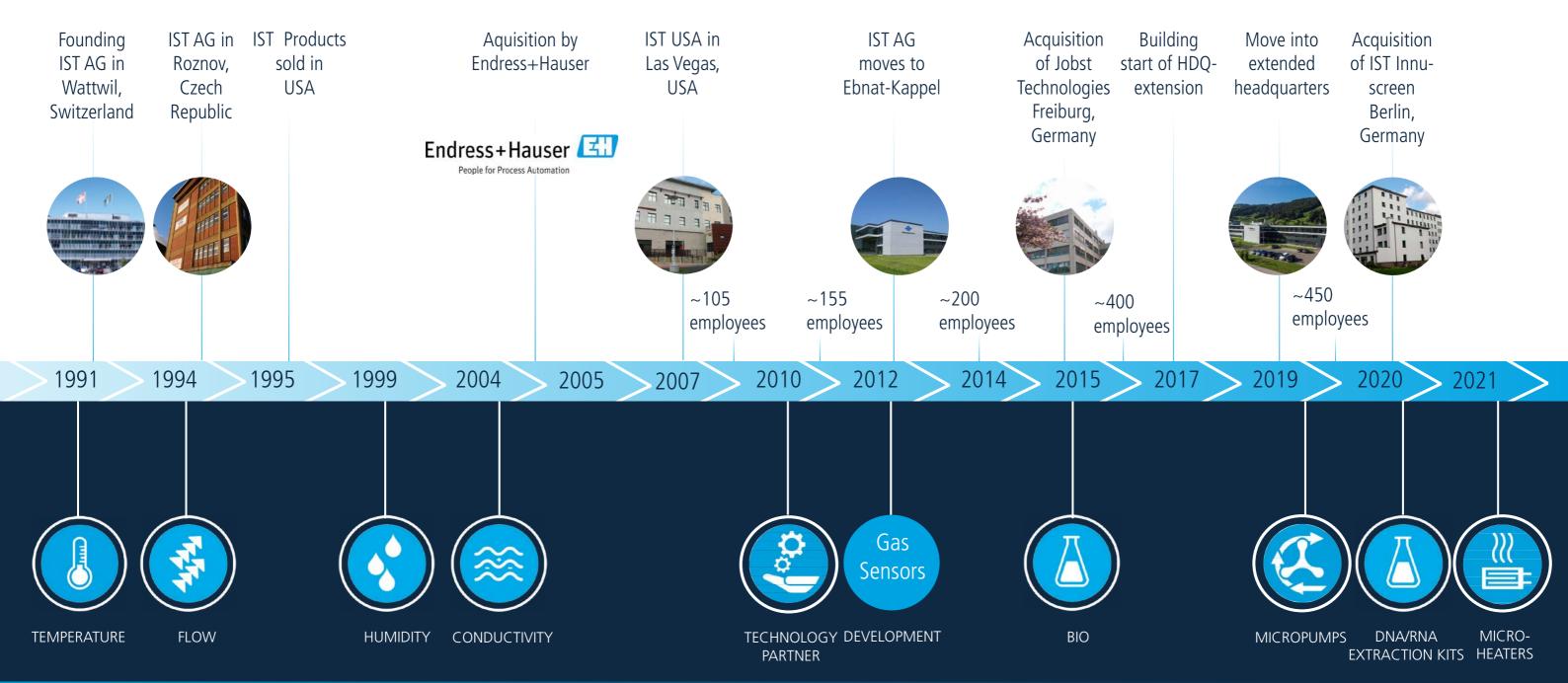
Here you can find our digital brochure.



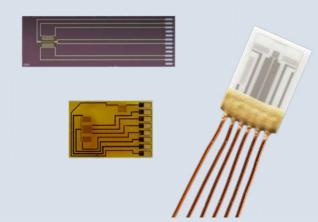
physical. chemical. biological.



Jiri Polak, CBDO

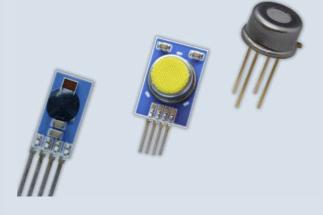






FLOW SENSORS AND MODULES

Whether the flow direction and quantity of liquids and gases must be measured, or if an ultra-fast response time is desired, we have the ideal flow sensor for a wide variety of applications. We can also provide the appropriate sensor or module for aggressive fluids. Our standard solutions with associated evaluation kits are ideally suited for use in diverse flow applications and can also be adapted to customer-specific requirements if necessary.



HUMIDITY SENSORS AND HUMIDITY MODULES

High accuracy and stability, low drift, fast response times characterize our humidity sensors. Our humidity modules can be modularly adapted to customer requirements and are also suitable for dew point measurements in the low humidity range. The different module types can be equipped with various sensors and calibrated exactly to suit the application.

CONDUCTIVITY SENSORS

A planar 4-electrode design with biocompatible materials makes our conductivity sensors, such as the LFS1305, ideal for a variety of biomedical device applications where biofilm and clogging problems are a risk. Electrical conductivity measurement is a fast and easy method of monitoring membrane processes for the separation of ionic compounds dissolved in liquids.

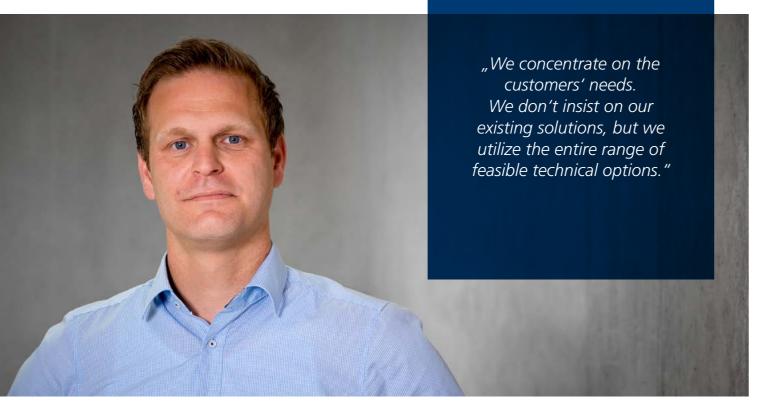


IST AG temperature sensors can be found in all imaginable applications, such as household appliances, air conditioners, production plants, laser modules, electric motors up to satellites and space missions. Whether SMD or with wires, thick or thin film technology, nickel or platinum, our temperature sensors are produced with the highest quality materials and cover a temperature range from -200 °C to +1000 °C depending on the material. In addition to more than a thousand standard sensors, we develop around 200 new sensors each year just for customerspecific applications. Our TSic calibrated temperature sensors with an integrated signal converter for an analog or digital output are ideally suited for mobile applications thanks to their low energy consumption.

MICROHEATER

Our micro heaters are used in a wide variety of applications, from medical devices to humidifiers, side mirror heaters to de-icers, to name a few. Each IST microheater has its own form and function, and is designed and manufactured to customer specific needs.

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Florian Krogmann, Chief R&D Officer

DEVELOPMENT & TECHNOLOGY PARTNER

Innovative Sensor Technology IST AG is not just a manufacturer of sensors - we are a global team of experts in sensor technology, offering our customers skills and experience as a development & technology partner. Our customers benefit from a comprehensive service for challenging application requirements or when developing a new technology.

IST AG has more than 25 years of experience in developing new technologies or customized solutions. We work closely with a broad network of partners, universities and technical institutes. In this way we overcome limitations of existing technology and create innovations that meet the increasing demands of our customers in diverse industries. This is our competence, through which our customers gain a competitive advantage.

IST AG brand sensors have proven to be reliable and cost-effective, which is reinforced by our long-standing customer relationships. Our versatile technological abilities allow us to use different substrate materials, to apply thir technology and various patterning technologies as well as to use diverse test and integration processes.

As a development & technology partner for customer-specific solutions, we look forward to discussing your individual requirements together

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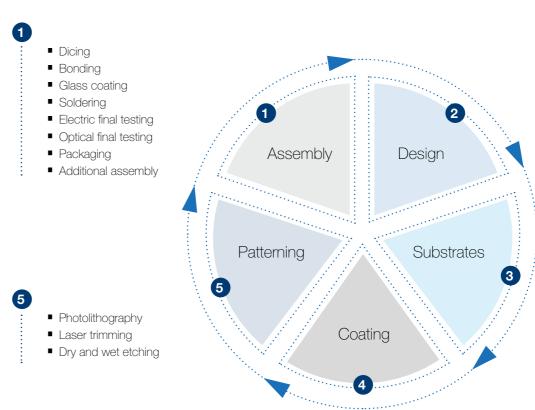
EC Edelmetalle + Chemie GmbH

Eigentalstrasse 7 CH-8309 Nuerensdorf

Telefon +41-43-833 10 77

Fax +41-43-833 10 78

info@edelmetallegmbh.ch www.edelmetallegmbh.ch



- Concept
- Material choice
- Technology choice
- Design of Layout

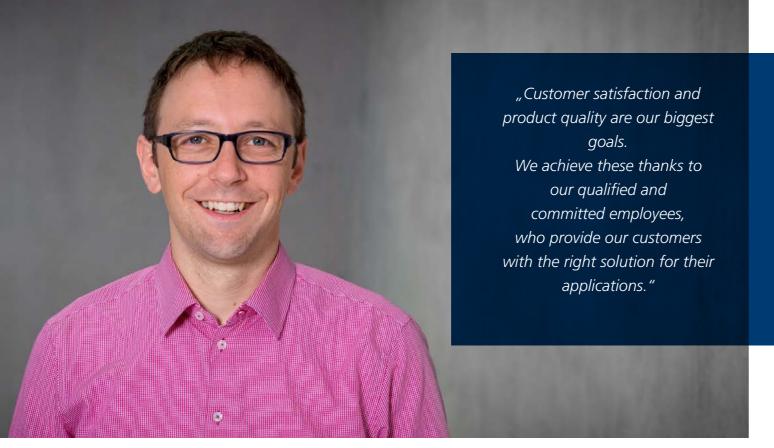
- Alumina
- Zirconia
- Sapphire
- Steel
- Copper Polvimide
- Glass
- Aluminum nitride
- Silicon wafer

■ Metal thin film (Pt, Rh, Ti, Ni, Cr. Ag. Al. W.Mo and alloys

■ Dielectric thin film (SiO2, Si3N4, Ta2O5, polyimide)

■ Dielectric thin film (glass or organic polymers)

■ Metal thick film /Pt, Ag, Au and alloys



Thomas Bürgler, COO

FROM SUBSTRATE TO SENSOR A TOUR OF OUR PRODUCTION



COATING OF THE SUBSTRATE

The first production step is coating, where the substrates are completely covered with a thin layer by means of sputtering. Depending on the type of sensor, different materials, thicknesses and qualities can be used for the coating.



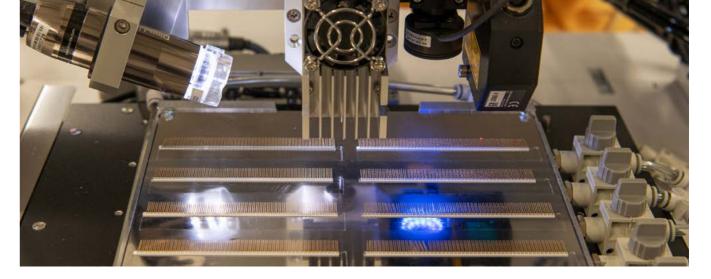
ETCH

During the etching process, the parts of the coating that are not needed are removed by etching. Two different processes are used for this: ion etching and wet chemical etching.



PHOTOLITHOGRAPHY

In this step, the substrates are coated with a light-sensitive photoresist by means of a centrifuge. All our sensor structures are recorded on so-called masks - through exposure, light passes through the mask onto the photoresist. The areas covered by the mask are not reached by the light and therefore remain unexposed. During the subsequent development of the substrates, the coating is washed away in the exposed areas, while the unexposed areas remain on the substrate.



LASER TRIMMING

We use laser trimming or laser calibration as a procedure for the adjustment (trimming) of components by laser beam-induced material changes. In this process, the resistance value is increased by cutting short circuits of a meander structure until the desired target value is reached.



During sawing, the substrates are cut into individual strips so that the wires can then be welded to the sensors.

SCREEN PRINT

In the screen printing process, the contact points of the sensor are reinforced with a conductive paste. This enables a better connection between the contact points and the electrical contacts. In addition, the substrate is covered with a non-conductive paste. This process prevents the sensors from being scratched or damaged by mechanical or chemical influences.



WELDING

During the welding process wires are attached to the sensor chip. IST AG offers various materials, lengths and diameters of the wires. Furthermore, we distinguish between bare and insulated wires.

To reinforce the weld and protect it from mechanical damage, a paste is applied to the connection point. This gives the wires excellent adhesive strength.



MEASUREMENTS

During the final electrical measurement, all sensors are tested by means of a 2-point calibration. According to their accuracy, they are sorted into different classes.



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JOBST TECHNOLOGIES Jobst Technologies has been part of IST AG since 2015. The technology-oriented company specializes in customized solutions in microsystems technology and electrochemical analytics. Jobst iST Its product portfolio includes chemical sensors for methanol, ethanol and oxygen, biosensors **Technologies** for glucose and lactate, microfluidic systems such as static micromixers, complete monitoring An IST AG company solutions consisting of sensor arrays, microfluidics, electronics and software as well as robotic dispensing systems and micropumps for the smallest volumes. For evaluation use only NOT for medical, diagnostic, human With the move to a larger building, Jobst Technologies will expand its development and production capacity in the coming year. CHULUNG UND BERATUNG

Q+ CONSULTING

MARKUS PRALLE



IST INNUSCREEN

The life science company, founded in 2005, was acquired by IST AG in 2020. IST Innuscreen GmbH specializes in the field of nucleic acid isolation and purification, molecular diagnostics including molecular biology reagents. The company offers a broad product portfolio of kits, assays and reagents - including kits and assays for PCR and qPCR/real-time PCR.

The business units are based on several unique technology platforms for the isolation and purification of nucleic acids, the extraction of high molecular weight DNA for NGS applications, and the enrichment of biomolecules such as cell-free nucleic acids, viruses, phages or subcellular particles. These platforms are protected by 38 patents and patent applications.

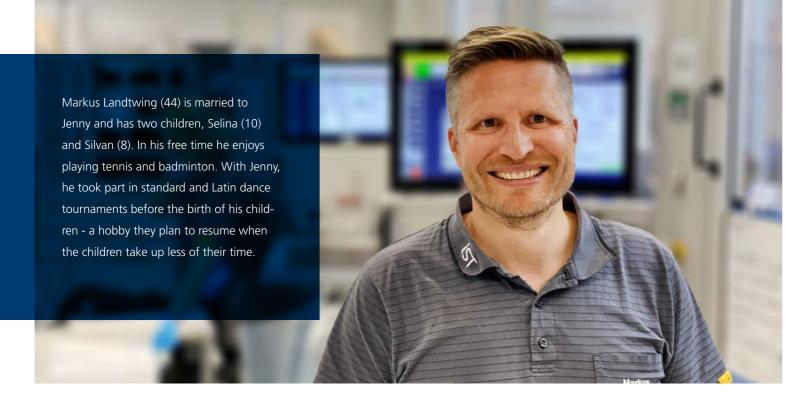


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- **▶** Photovoltaik
- **▶** Wärmepumpen
- **▶** Erneuerbare Energien



INTERVIEW WITH MARKUS LANDTWING, PRODUCTION MANAGER

Since when have you been working at IST AG and in which position did you start at IST AG?

I started my career at IST in November 2002 as the person responsible for the laser trimming department in the clean room. At that time we had one machine, and over time we added 4 more. In the meantime we have 8 systems, which are supervised around the clock by 3-4 people.

What are your main tasks as production manager/ What does a typical working day look like for you?

No day is like the other. However, every day starts the same, namely with the "Shop Floor Meeting". This is when all team and group leaders from production meet and analyze the current production. Any personnel or equipment failures are discussed, and whether reschedu-

ling is necessary or priorities need to be redefined. The main focus is on the desired delivery dates of our customers.

Another important task is the support of our subsidiary in Roznov, Czech Republic. With about 160 employees, the production plant is also an important part of IST AG. I travel to the Czech Republic several times every two months to discuss capacity planning, equipment procurement, calculations with the local managers.

Furthermore, I am involved in the special product release (SPA), i.e. which development products are to be set up and how, so that they can be produced in high quantities.

I was also heavily involved in the conversion of our ERP to SAP. We are constantly making improvements and improving processes, i.e. driving up yields in process technology and thus optimizing the cost side and delivery dates.

After almost 20 years at IST, what still excites you about working for IST after so long? What do you enjoy the most?

The variety of my work, from internal projects in cooperation with development and process technology to customer projects or new large-scale projects - or SAP projects or KAIZEN, CIP, 5S etc. - is what excites me most.

Also taking responsibility for Roznov, constantly working on improvements. New challenges which need to be addressed. I love my job because no day is like the other. My exciting challenges drive me every day to come to work motivated.

What were the biggest challenges back then in Wattwil and how do they differ from today?

The work back then in the "Glass Palace" in Wattwil can hardly be compared with today's situation. When I started, we had around 50 employees working on different floors throughout the building. With the strong growth in order volume, we were spread over five floors and the annex hall before the move to Ebnat in 2012. This was of course a logistical challenge. The material path and lack of space were constant issues.

With the construction of our facility, we were able to plan the building exactly to our needs from the ground up. This was a huge advantage, as we were already able to put our new and modern equipment into operation in an optimized way, taking into account our manufacturing processes and material flow. It is impressive to see the level of automation we have achieved over the last 10 years thanks to our new infrastructure. The temperature control results in process stability, which is a huge advantage compared to the past, especially in the clean room with its delicate processes. We have all the tools and aids to run a stable

process, which in turn has a positive effect on our product quality. Another important point is data analysis. After implementing SAP, we can now collect and analyze data, learn and further optimize processes.

Describe IST in 3 words.

Respect: we always treat each other respectfully even in hectic situations or disagreements. The focus is always on finding solutions, not on assigning blame - I really appreciate that about our company.

Familiar: When I started, everyone knew each other personally. Now there are over 400 of us worldwide, so you meet someone in the hallway and no longer know exactly which department to assign them to. And although I no longer know all my colleagues very well, the atmosphere has remained very familiar. For me, IST AG is and remains a big family.

Flexibility: One of IST's great strengths is the way we can respond spontaneously to changing situations and react quickly and flexibly when customer needs or product requirements change. Also in internal projects we are able to adapt process requirements extremely quickly and react flexibly.

What did you laugh about the most at IST?

I can't think of anything off the top of my head, but it's always exciting when you talk to employees who have been working at IST since the first years, such as Jiri Holoubek and Jiri Polak and hear them talk about the early days, a few anecdotes come to light that me bu smile. This was 10 years before I started at IST, and they were a 3-man shop with comparatively simple tools. It's fascinating to hear how the company and processes have built and evolved, how more customers have been added, and how the company has grown steadily.







INTERVIEW WITH APPRENTICES

IST AG offers various apprenticeships and currently employs 14 apprentices. Sarusan Shanmuganathan, Igor Stojcic and Simone Sanginiti give us an insight into their everyday work.

How long have you been working at IST AG and what training are you doing?

Simone: I'm training to be a maintenance specialist and have just started the second year of my apprenticeship.

Igor: I am in the last of the 4 years of my apprenticeship as a physics

Saru: I successfully completed my KV apprenticeship in July.

Why did you choose this apprenticeship and why at IST AG?

him. That sparked my interest in the profession.

Igor: I was always good at physics and math. I became aware of the apprenticeship at an information day at EMPA. I had a look at several places, but I liked it best at IST. I just had a good feeling.

Saru: What I liked most was the diversity of my training. I was able to gain experience in a wide variety of departments. At IST, I especially like the positive atmosphere.

a typical working day for you?

a good impression on visitors. I take care of the outside facilities and clean the inside of the company. I am also responsible for waste separation and management. I also help the technical service prepare the

What are your main tasks and what does

Simone: I am responsible for making sure that our company makes

Simone: My older brother had done the same apprenticeship. He infrastructure for events and generally lend a hand in the technical sometimes took me to work with him and I always enjoyed helping service. Because of Corona, I also had a lot to do with disinfecting the Silver Partner Industrielle Embedded Elektronik Machbarkeitsstudien **Produktionsservices Engineeringservices** Prototypen Minimum Viable Products (MVPs) NI LabVIEW-Hardware Pilotserien Serien Schmid Elektronik AG | CH-9542 Münchwilen | schmid-elektronik.ch | info@schmid-elektronik.ch

building last year.

Igor: As a physics lab technician, I am involved in various lab work such as measuring, soldering and setting up new experiments. I work in the lab and also in the workshop. I work closely with scientists and help perform experiments or create evaluation electronics and build circuits. I am involved in measuring sensors, quality control, can build a circuit, evaluate and assess intermediate and final results, create micrographs and calibrate measuring equipment. It is fun to work with the electron microscope. Another highlight was my workshop internship, which I was able to complete at the Huber & Suhner company.

Saru: It was very different depending on the department. From organizing translations in marketing to entering quotations and sending order confirmations in sales to entering accounts payable and receivable in accounting. In the purchasing department, I did all the purchasing processing - from obtaining quotes to placing orders to invoicing. In the human resources department I was in charge of the absence reports, time recording and control and I was responsible for the organization and planning of the annual service anniversary event. I was surprised that logistics was also a department that had to be run through. But there you get to see how incoming and outgoing goods work, including packaging and the creation of shipping documents.

What do you like to do most?

Simone: I'm a very neat guy myself and also like my surroundings to be clean. I love to remove dirt and enjoy the before and after result. This applies to indoors as well as outdoors. I love the outdoors, so I especially enjoy it when I can work outside and, for example, zoom around on the lawn mower and cut the grass around our company.

Igor: A difficult question for me, because my job is so varied. It never gets boring. I'm always busy doing something I enjoy, from drawing to designing to measuring or manufacturing - I like what I do.

Saru: I would have to say purchasing: I had the whole order process with me, and contact with suppliers was really fun.

Do you already know what

you would like to do after your apprenticeship?

Simone: I haven't decided yet. I think I will continue to work in my profession or go into the military or do something completely different. Igor: I still have a good year to think about my next steps. First of all, after the apprenticeship I will do RS, then I would like to study. I don't know exactly yet, but probably a technical degree, electrical engineering, math or something similar. Since I also like sports very much, I could also imagine studying sports.

Saru: I will stay at IST until December and work in sales or logistics. After that I will complete the RS. After the RS I would like to work for

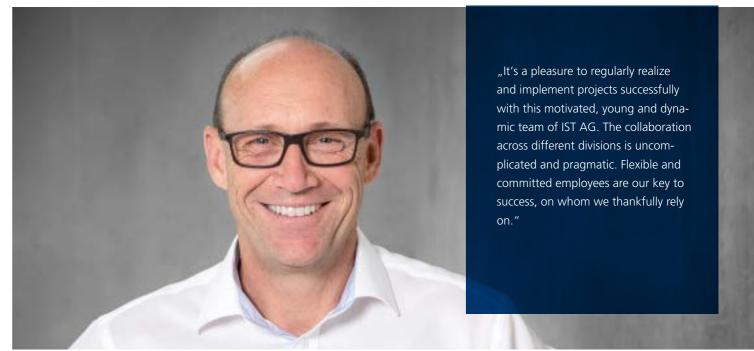
What words would you use to describe IST?

Simone, Igor, Saru: Employee-friendly, serious but relaxed, supportive, helpful, good fringe benefits like fitness room, 5.- for a 3-course meal in the canteen.

What makes IST an attractive company to teach at?

Simone Saru: You can always come by with problems. The monthly "Lehrlingskafi" is always fun, and you can exchange ideas with other apprentices. There are several Selekta vending machines, cheap and good lunch in the canteen, a Christmas dinner and party for all employees, departmental outings and an apprentice outing. The workplaces are modern, and there are also comfortable (sitting) corners everywhere where you can talk, as well as a pool table and "Tschüttelikasten". We also have our own fitness room - and fairness: for example, the same coffee machine is in the management kitchen as in production. What's also cool are the regular extracurricular activities you can take part in, like hiking, skiing and biking tours or sledding with fondue.

Peter Anderegg, CFO





due to a Covid-19 infection within his family and had to

receive his honors and gifts virtually.

After the official part with dinner, the local rock band "Bollocks" heated up the atmosphere in the IST canteen, and the DJ that followed had the staff dancing the night away into the morning hours.



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